

Duty Stamp Baht 20

Proxy Form C

(For foreign investors appointed custodian in Thailand to be a share depository and keeper)

Written at.....

Date..... Month.....Year.....

(1) I/We Nationality
residing at Road Sub-district
District Province Postal code
As the custodian of.....

Who is a shareholder of **Bangkok Commercial Asset Management Public Company Limited, (the “Company”)**
Holding the total amount of.....shares and having the right to vote equal to..... Grant proxy in
partial number of shares held by me/us votes as follows:

Ordinary share.....shares and having the right to vote equal to..... votes
Preference share.....shares and having the right to vote equal to..... votes

(2) Do hereby appoint either one of the following persons:

- 1. Mr. Vasant Thienhom, Independent Director, Chairman of the Audit Committee, and Chairman of the Nomination and Remuneration Committee, 70 years old, residing at No.99, Surasak Road, Silom Sub-district, Bangrak District, Bangkok 10500 or;
- 2. Mr. Manpong Senanarong, Independent Director, Member of the Audit Committee, Member of the Risk Oversight Committee, and Member of the Corporate Governance for Sustainability, 57 years old, residing at No.99, Surasak Road, Silom Sub-district, Bangrak District, Bangkok 10500 or;
- 3. Age years
residing at Road Sub-district
District Province Postal code

Anyone of them as my/our proxy to attend and vote on my/our behalf at **the 2026 Annual General Meeting of Shareholders (the “Meeting”)** to be held on **Friday, 24 April 2026 at 14.00 hrs.** through electronic media according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020), or such other date, time and place as the Meeting may be adjourned.

(3) I/We therefore authorize the proxy to vote on my/our behalf in the Meeting as follows:

- Grant proxy equal to all of the number of shares held by me/us and has the right to vote in accordance with Clause
 - Grant proxy in partial number of shares held by me/us
 - Ordinary share..... and have the right to vote equal to.....votes
 - Preferred share..... and have the right to vote equal tovotes
- Total entitled vote.....votes

(4) I/We therefore authorize the proxy to vote on my/our behalf in the Meeting as follows:

Agenda 1 To acknowledge the report of the Company's business operations for the year 2025

This matter is for acknowledgement. Therefore, voting is not required.

Agenda 2 To Consider and approve the Statements of Financial Position and the Statements of Comprehensive Income for the year ended 31 December 2025

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Approvevotes Disapprovevotes Abstainvotes

Agenda 3 To consider and approve profit allocation for the year ended 31 December 2025 and dividend payment

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Approvevotes Disapprovevotes Abstainvotes

Agenda 4 To consider the election of the directors to replace those who retire by rotation

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Elect individual nominated candidates

(1) Miss Piyawan Lamkitcha

Approvevotes Disapprovevotes Abstainvotes

(2) Mrs. Punnee Worawuthichongsathit

Approvevotes Disapprovevotes Abstainvotes

(3) Mr. Dej Titivanich

Approvevotes Disapprovevotes Abstainvotes

Agenda 5 To consider the determination of the directors' remuneration for the year 2026

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Approvevotes Disapprovevotes Abstainvotes

Agenda 6 To consider the appointment of the auditor for the year 2026 and the determination of the audit fees

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Approvevotes Disapprovevotes Abstainvotes

Agenda 7 Other matters (if any)

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Approvevotes Disapprovevotes Abstainvotes

(5) Voting of proxy in any agenda that is not as specified in this proxy shall be considered as invalid and not signify my voting as a shareholder.

(6) In case I/we have not specified, or not clearly specified, my/our voting instruction in any agenda, or in case the Meeting considers or passes any resolutions other than those specified above, including any amendment or addition of any fact, the proxy shall have the rights to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy.

Signature.....Grantor
(.....)

Signature.....Proxy
(.....)

Signature.....Proxy
(.....)

Signature.....Proxy
(.....)

Note:

1. Voting of proxy in any agenda that is not as specified in this proxy shall be considered as invalid and not signify my voting as a shareholder.
2. In case I/we have not specified, or not clearly specified, my/our voting instruction in any agenda, or in case the Meeting considers or passes any resolutions other than those specified above, including any amendment or addition of any fact, the proxy shall have the rights to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
 - (1) For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me/ us in all respects except for vote of the Proxy which is not in accordance with this Proxy.
 - (2) Voting of proxy in any agenda that is not as specified in this proxy shall be considered as invalid and not signify my voting as a shareholder.
3. In case I/we have not specified, or not clearly specified, my/our voting instruction in any agenda, or in case the Meeting considers or passes any resolutions other than those specified above, including any amendment or addition of any fact, the proxy shall have the rights to consider and vote on my/our behalf as he/she may deem appropriate in all respects.
4. For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me/ us in all respects except for vote of the Proxy which is not in accordance with this Proxy.

Supplement to Proxy Form C

The appointment of proxy by a shareholder of Bangkok Commercial Asset Management Public Company Limited for the 2026 Annual General Meeting of Shareholders (the "Meeting") to be held on Friday, 24 April 2026 at 14.00 hrs. through electronic media according to the Emergency Decree on Electronic Meeting B.E. 2563 (2020), or such other date, time and place as the Meeting may be adjourned.

Agenda Subject

(a) The proxy shall have the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

(b) The proxy shall have the right to vote according to my/our instruction as follows:

Approvevotes Disapprovevotes Abstainvotes

Agenda Subject

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Approvevotes Disapprovevotes Abstainvotes